

THE CORPORATION OF THE COUNTY OF MIDDLESEX

BY-LAW #6973

A BY-LAW to adopt the 2019 Budget of the County of Middlesex.

WHEREAS Section 289 (1) of The Municipal Act, 2001, provides that an upper tier municipality shall in each year prepare and adopt a budget including estimates of all sums required during the year for the purposes of the upper-tier municipality;

WHEREAS Subsection 9 of the Municipal Act, 2001 provides that a municipality has the capacity, rights, powers and privileges of a natural person for the purpose of exercising its authority under this or any other Act;

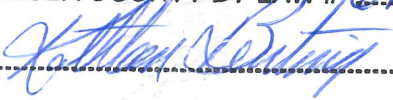
AND WHEREAS Subsection 5(3) of the Municipal Act, 2001 provides that a municipal power shall be exercised by by-law;

THEREFORE the Council of The Corporation of the County of Middlesex enacts as follows:

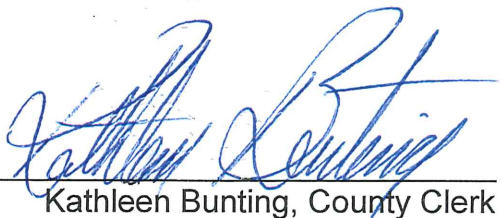
1. That the 2019 Budget of the County of Middlesex with estimated expenditures of \$105,774,868. requiring a contribution from the local municipalities in the amount of \$41,444,333. be adopted, attached as Schedule "A"

PASSED IN COUNCIL this 26th day of March, 2019.

I, KATHLEEN BUNTING, CLERK
OF THE CORPORATION OF THE COUNTY
OF MIDDLESEX DO HEREBY CERTIFY
THAT THIS IS A TRUE COPY OF
MIDDLESEX COUNTY BY-LAW # 6973


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Kurtis Smith, Warden


Kathleen Bunting, County Clerk

**COUNTY OF MIDDLESEX
2019 BUDGET**

Summary

COMMITTEE / BOARD	TOTAL EXPENDITURES BUDGET			OPERATING BUDGET EXPENDITURES			CAPITAL/CAPITAL RESERVE BUDGET EXPENDITURES			NET TAXATION REQUIREMENT			
	2018	2019	%	2018	2019	%	2018	2019	%	2018	2019	\$ change	%
COMMITTEE OF THE WHOLE													
Administration	\$ 5,084,705	\$ 5,429,046	6.8	\$ 4,893,305	\$ 5,205,166	6.4	\$ 191,400	\$ 223,880	17.0	\$ 2,703,567	\$ 3,036,335	\$ 332,768	12.3
Planning and Woodlots	1,115,658	1,267,966	13.7	1,115,658	1,267,966	13.7	-	-	0.0	1,057,658	1,186,966	129,308	12.2
Economic Development	487,508	485,994	(0.3)	487,508	485,994	(0.3)	-	-	0.0	487,508	485,994	(1,514)	(0.3)
Information Technology	1,438,755	1,613,131	12.1	1,288,755	1,463,131	13.5	150,000	150,000	0.0	995,151	1,157,629	162,478	16.3
Social Services	13,272,867	13,470,824	1.5	13,260,947	13,452,824	1.4	11,920	18,000	51.0	5,375,102	5,573,053	197,951	3.7
Transportation	22,314,486	23,126,664	3.6	9,229,387	9,555,214	3.5	13,085,099	13,571,450	3.7	18,367,794	19,055,952	688,158	3.7
Strathmere Lodge	14,119,809	14,781,512	4.7	13,846,083	14,509,967	4.8	273,726	271,545	(0.8)	2,048,530	2,623,030	574,500	28.0
Strathmere Lodge - Debenture	1,361,440	1,361,440	0.0	1,361,440	1,361,440					757,000	757,000	-	0.0
MLEMS AUTHORITY													
Land Ambulance	35,454,809	37,909,354	6.9	34,215,628	36,871,882	7.8	1,239,181	1,037,472	(16.3)	2,709,574	2,781,519	71,945	2.7
LIBRARY BOARD													
Library	4,522,642	5,167,976	14.3	4,430,624	4,734,716	6.9	92,018	433,260	370.8	4,038,264	4,042,513	4,249	0.1
HEALTH UNIT													
	1,160,961	1,160,961	0.0	1,160,961	1,160,961	0.0				1,160,961	1,160,961	-	0.0
RESERVES													
Transfer from Res. - Tax Rate										(108,541)	(127,686)	(19,145)	(17.6)
Transfer to Res. - Working Capital										-	390,984	390,984	
ONT. MUN. PARTNERSHIP FUND										(703,800)	(598,300)	105,500	15.0
Ontario Cannabis Legalization Implementation Fund										-	(81,617)	(81,617)	
Total before growth	\$ 100,333,640	\$ 105,774,868	5.4	\$ 85,290,296	\$ 90,069,261	5.6	\$ 15,043,344	\$ 15,705,607	4.4	\$ 38,888,768	\$ 41,444,333	\$ 2,555,565	6.6
Growth and Reassessment Impact										2,555,565		-	
TOTAL	\$ 100,333,640	\$ 105,774,868	5.4	\$ 85,290,296	\$ 90,069,261	5.6	\$ 15,043,344	\$ 15,705,607	4.4	\$ 41,444,333	\$ 41,444,333	\$ 2,555,565	0.0



County of Middlesex

Committee of the Whole

2019 BUDGET ADMINISTRATION

	2018 PROJECTED	2018 BUDGET	2019 BUDGET
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ADMINISTRATION

REVENUES			
COUNTY OF MIDDLESEX	\$ 2,724,917	\$ 2,703,567	\$ 3,036,335
SUPPLEMENTARY TAXES	535,000	535,000	535,000
INTEREST INCOME-GENERAL	250,000	250,000	250,000
RECOVERIES - Ambulance, Ontario Works	369,541	411,110	417,511
RENT - Facilities	1,085,028	1,085,028	1,090,200
TRANSFER FROM RESERVE	100,000	100,000	100,000
Total REVENUES	\$ 5,064,486	\$ 5,084,705	\$ 5,429,046

EXPENDITURES			
GOVERNANCE			
MEMBERS OF COUNCIL			
REMUNERATION	\$ 179,004	\$ 188,700	\$ 271,418
BENEFITS	7,004	6,278	18,866
INSURANCE+A15	3,437	4,094	3,683
TRAVEL	13,561	22,000	25,744
EXPENSES	17,709	18,000	18,500
CONVENTIONS	60,680	65,761	66,139
MEMBERSHIPS	343,952	343,952	215,959
SPECIAL EVENTS	10,248	7,000	9,000
Total MEMBERS OF COUNCIL	\$ 635,595	\$ 655,785	\$ 629,309
LIBRARY BOARD			
REMUNERATION	\$ 12,622	\$ 12,331	\$ 12,547
BENEFITS	237	562	572
CONVENTIONS - per diems	10,986	10,000	20,000
Total LIBRARY BOARD	\$ 23,845	\$ 22,893	\$ 33,119
MIDDLESEX ACCESSIBILITY			
REMUNERATION	\$ 617	\$ 2,312	\$ 2,353
BENEFITS	15	75	75
TRAVEL/EXPENSES/CONVENTIONS	235	500	500
Total MIDDLESEX ACCESSIBILITY	\$ 867	\$ 2,887	\$ 2,928
Total GOVERNANCE	\$ 660,307	\$ 681,565	\$ 665,356



County of Middlesex

Committee of the Whole

2019 BUDGET ADMINISTRATION

	2018 PROJECTED	2018 BUDGET	2019 BUDGET
ADMINISTRATION			
SALARIES	\$ 1,359,649	\$ 1,359,649	\$ 1,485,287
BENEFITS	390,099	390,099	425,973
SALARY/BENEFITS CONTINGENCY	15,948	15,948	15,948
EDUCATION/TRAVEL - CAO	18,500	18,500	18,500
EDUCATION/TRAVEL - CLERK	2,500	2,500	2,500
EDUCATION/TRAVEL - HR	6,000	6,000	6,000
EDUCATION/TRAVEL - HEALTH & SAFETY	5,200	5,200	17,200
EDUCATION/TRAVEL - TREASURY	20,000	20,000	23,000
EDUCATION/TRAVEL - COUNTY SOLICITOR	25,400	25,400	25,400
OPERATIONS	143,210	143,210	168,078
AUDIT	35,000	35,000	36,000
CONSULTING	70,000	70,000	107,700
INSURANCE	37,008	35,969	39,177
INSURANCE DEDUCTIBLE PAYMENTS	100,000	100,000	100,000
TAX WRITE-OFFS	250,000	250,000	250,000
PROPERTY TAX CAPPING - SHORTFALL	1,000	1,000	1,000
Total ADMINISTRATION	\$ 2,479,514	\$ 2,478,475	\$ 2,721,763
TRANSFERS			
TRANSFER TO RESERVE	\$ 100,000	\$ 100,000	\$ 100,000
TRANSFER TO CAPITAL	143,900	143,900	23,880
Total TRANSFERS	\$ 243,900	\$ 243,900	\$ 123,880
Total ADMINISTRATION	\$ 2,723,414	\$ 2,722,375	\$ 2,845,643
FACILITIES			
FACILITIES OPERATING			
SALARIES	\$ 92,139	\$ 92,139	\$ 93,682
BENEFITS	24,589	24,589	24,737
TRUCK MAINT./ EXP.	4,388	4,388	6,000
County Building & Gaol - CLEANING /	177,540	177,540	183,601
County Building & Gaol - INSURANCE	12,867	12,867	13,639
County Building & Gaol - UTILITIES	92,460	92,460	128,309
Total FACILITIES OPERATING	\$ 403,983	\$ 403,983	\$ 449,968
TRANSFER TO CAPITAL			
TRANSFER TO CAPITAL	\$ 47,500	\$ 47,500	\$ 200,000
Total TRANSFER TO CAPITAL	\$ 47,500	\$ 47,500	\$ 200,000
Total FACILITIES	\$ 451,483	\$ 451,483	\$ 649,968
MPAC - Assessment Services			
MPAC - Assessment Services	\$ 1,229,282	\$ 1,229,282	\$ 1,268,079
Total MPAC - Assessment Services	\$ 1,229,282	\$ 1,229,282	\$ 1,268,079
Total EXPENDITURES	\$ 5,064,486	\$ 5,084,705	\$ 5,429,046



County of Middlesex

Committee of the Whole

2019 BUDGET

PLANNING

	2018 PROJECTED	2018 BUDGET	2019 BUDGET
REVENUES			
COUNTY OF MIDDLESEX	\$1,057,658	\$1,057,658	\$ 1,186,966
APPROVAL AUTHORITY FEES	\$50,000	\$50,000	\$ 50,000
OTHER	\$8,000	\$8,000	\$ 1,000
TRANSFER FROM RESERVES	0	0	\$ 30,000
TOTAL REVENUES	\$1,115,658	\$1,115,658	\$1,267,966
EXPENDITURES			
PLANNING			
SALARIES	\$663,206	\$663,206	\$772,853
BENEFITS	\$181,281	\$181,281	\$184,826
OPERATIONS	\$40,550	\$40,550	\$41,950
MIDDLESEX GEOGRAPHY NETWORK	\$80,000	\$80,000	\$82,000
LEGAL SERVICES	\$2,500	\$2,500	\$2,500
SPECIAL PROJECTS	\$25,000	\$25,000	\$55,000
Total PLANNING	\$992,537	\$992,537	\$1,139,129
WOODLANDS			
SALARIES	\$84,115	\$84,115	\$87,602
BENEFITS	\$24,893	\$24,893	\$25,494
OPERATIONS	\$14,113	\$14,113	\$15,741
TOTAL WOODLANDS	\$123,121	\$123,121	\$128,837
TOTAL EXPENDITURES	\$1,115,658	\$1,115,658	\$1,267,966

WOODLANDS - CAPITAL PROJECTED

	2018 PROJECTED	2018 BUDGET	2019 BUDGET
REVENUE FROM TIMBER SALES	52,000	52,000	50,000
TRANSFER FROM RESERVES	-	-	-
TOTAL WOODLANDS REVENUE	52,000	52,000	50,000
WOODLANDS CAPITAL EXPENSES	20,000	20,000	20,000
WOODLANDS CAPITAL MANAGEMENT	10,000	10,000	20,000
TRANSFER TO RESERVES	22,000	22,000	10,000
TOTAL WOODLANDS EXPENSES	52,000	52,000	50,000



County of Middlesex

Committee of the Whole 2019 BUDGET

ECONOMIC DEVELOPMENT

	2018 PROJECTED	2018 BUDGET	2019 BUDGET
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REVENUES			
COUNTY OF MIDDLESEX	\$ 478,228	\$ 487,508	\$ 485,994
GRANTS	9,280	-	-
Total REVENUES	\$487,508	\$487,508	\$485,994

EXPENDITURES			
SALARIES	\$ 168,775	\$ 168,775	\$ 169,953
BENEFITS	43,388	43,388	41,366
OPERATIONS	62,510	62,510	37,340
ECONOMIC DEVELOPMENT SERVICES	157,835	157,835	179,335
TOURISM SERVICES	55,000	55,000	58,000
CONSULTANT	-	-	-
SPECIAL PROJECTS - CAPITAL	-	-	-
TRANSFER TO CAPITAL	-	-	-
Total EXPENDITURES	\$487,508	\$487,508	\$485,994



County of Middlesex

Committee of the Whole

2019 BUDGET INFORMATION TECHNOLOGY SERVICES

		2018 PROJECTED	2018 BUDGET	2019 BUDGET
REVENUES				
COUNTY OF MIDDLESEX		\$ 995,151	\$ 995,151	\$ 1,157,629
RECOVERIES		313,604	313,604	323,062
OTHER REVENUES		130,000	130,000	132,440
Total REVENUES		\$ 1,438,755	\$ 1,438,755	\$ 1,613,131
EXPENDITURES				
SALARIES		\$ 731,998	\$ 731,998	\$ 829,851
BENEFITS		215,147	215,147	239,584
OPERATIONS		55,000	55,000	57,000
NETWORK MAINTENANCE		286,610	286,610	336,696
TRANSFER TO CAPITAL		150,000	150,000	150,000
Total EXPENDITURES		\$ 1,438,755	\$ 1,438,755	\$ 1,613,131



County of Middlesex

Committee of the Whole

2019 BUDGET

DEPARTMENT OF SOCIAL SERVICES

	2018 Projected	2018 Budget	2019 Budget
REVENUES			
COUNTY OF MIDDLESEX	\$5,436,177	\$5,375,102	\$5,573,053
GOVERNMENT CONTRIBUTION - PROVINCE/CITY & OW RECOVERIES	\$8,899,053	\$7,897,765	\$7,897,771
Total REVENUES	\$14,335,230	\$13,272,867	\$13,470,824
EXPENDITURES			
ONTARIO WORKS & EMPLOYMENT ADMINISTRATION			
SALARIES	\$1,079,760	\$1,079,760	\$1,013,792
LOCAL SYSTEM SUPPORT SALARIES	\$53,354	\$53,354	\$55,000
BENEFITS	\$319,423	\$319,423	\$288,352
LOCAL SYSTEM SUPPORT EQUIPMENT	\$37,830	\$37,830	\$49,300
TRAVEL	\$32,000	\$32,000	\$32,900
TRAINING AND EDUCATION	\$13,774	\$15,000	\$15,000
MEMBERSHIPS	\$3,173	\$2,500	\$2,500
GENERAL OFFICE EXPENSE	\$41,994	\$41,994	\$41,994
TECHNOLOGY	\$3,000	\$3,000	\$3,000
ACCOMMODATION	\$66,500	\$66,500	\$66,500
PROFESSIONAL ADVISORS	\$3,053	\$2,500	\$2,500
PURCHASED SERVICE	\$50,000	\$50,000	\$50,000
PARTICIPATION EXPENSES	\$40,000	\$40,000	\$40,000
INTAKE SCREENING - CITY OF LONDON	\$28,000	\$28,000	\$28,000
DOMICILLIARY HOSTELS	\$0	\$0	\$0
PROGRAM COSTS	\$3,728,645	\$3,728,645	\$3,679,468
Total ONTARIO WORKS & EMPLOYMENT ADMINISTRATION	\$5,500,506	\$5,500,506	\$5,368,306
CHILDREN'S SERVICES			
ADMINISTRATION - SALARIES	\$113,210	\$113,210	\$118,842
ADMINISTRATION - BENEFITS	\$30,790	\$30,790	\$31,868
PROGRAM - FEE SUBSIDY	\$3,685,447	\$2,720,709	\$2,765,706
PROGRAM - SUMMER RECREATIONAL CHILD CARE	\$15,000	\$15,000	\$15,000
PROGRAM - SPECIAL NEEDS	\$307,024	\$307,024	\$307,024
MIDDLESEX SUPPORTS	\$124,000	\$124,000	\$124,000
PAY EQUITY	\$25,032	\$25,032	\$25,032
CAPACITY	\$67,750	\$31,200	\$31,200
Total CHILDREN'S SERVICES	\$4,368,253	\$3,366,965	\$3,418,672
SOCIAL HOUSING			
SOCIAL HOUSING - Social Housing	\$4,291,075	\$4,230,000	\$4,465,414
Total SOCIAL HOUSING	\$4,291,075	\$4,230,000	\$4,465,414
OTHER PROGRAM COSTS			
OTHER PROGRAM COSTS	\$175,396	\$175,396	\$218,432
Total OTHER PROGRAM COSTS	\$175,396	\$175,396	\$218,432
Total EXPENDITURES	\$14,335,230	\$13,272,867	\$13,470,824
PROJECTED SURPLUS / (DEFICIT)	-\$61,075		

**COUNTY OF MIDDLESEX
BUDGET COMMITTEE
2019 BUDGET**

TRANSPORTATION - OPERATING

REVENUES

	2018 PROJECTED	2018 BUDGET	2019 BUDGET
COUNTY OF MIDDLESEX	\$ 18,229,848	\$ 18,367,794	\$ 19,055,952
TRANSFER FROM RESERVES	\$ -	\$ -	\$ -
CITY OF LONDON	\$ 1,138,245	\$ 1,250,000	\$ 1,250,000
GRAVEL ROYALTY	\$ 638	\$ 50,000	\$ 50,000
FEDERAL GAS TAX	\$ 2,254,920	\$ 2,254,920	\$ 2,170,588
ONTARIO COMMUNITY INFRASTRUCTURE FUND	\$ 391,772	\$ 391,772	\$ 600,124

Total Revenues

\$ 22,015,423	\$ 22,314,486	\$ 23,126,664
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EXPENDITURES

OPERATING COSTS

ROAD MAINTENANCE	\$ 7,631,491	\$ 7,363,000	\$ 7,623,750
BRIDGE & CULVERT MAINTENANCE	\$ 145,000	\$ 250,000	\$ 250,000
OVERHEAD	\$ 1,548,771	\$ 1,632,085	\$ 1,682,456
EQUIPMENT & HOUSING OPERATIONS	\$ -1,076,426	\$ -758,130	\$ -771,500
ENVIROMENTAL SERVICES	\$ 25,000	\$ 25,000	\$ 25,000
EMERGENCY PLANNING, FIRE & 911	\$ 656,487	\$ 717,432	\$ 745,508

Total Operating Costs

\$ 8,930,324	\$ 9,229,387	\$ 9,555,214
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TRANSFERS

TRANSFER TO ROADS CAPITAL	\$ 8,635,099	\$ 8,635,099	\$ 8,721,450
TRANSFER TO EQUIPMENT CAPITAL	\$ 800,000	\$ 800,000	\$ 800,000
TRANSFER TO FACILITIES CAPITAL	\$ 150,000	\$ 150,000	\$ 150,000
TRANSFER TO BRIDGE CAPITAL	\$ 3,500,000	\$ 3,500,000	\$ 3,900,000

Total Transfers to Capital & Reserves

\$ 13,085,099	\$ 13,085,099	\$ 13,571,450
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Total Expenditures

\$ 22,015,423	\$ 22,314,486	\$ 23,126,664
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**COUNTY OF MIDDLESEX
BUDGET COMMITTEE
2019 BUDGET**

STRATHMERE LODGE

REVENUE

	2018 PROJECTED	2018 BUDGET	2019 BUDGET
COUNTY OF MIDDLESEX	\$ 2,289,658	\$2,048,530	\$2,623,030
PROVINCE OF ONTARIO	7,686,464	7,913,981	7,830,788
RESIDENTS	4,046,732	4,016,928	4,143,553
OTHER	39,224	36,644	82,596
TRANSFER FROM RESERVE -- WSIB	30,000	30,000	30,000
TRANSFER FROM RESERVE - CAPITAL	73,726	73,726	56,545
RECOVERY FROM COUNTY - Golf Proceeds	0	0	15,000
TOTAL REVENUE	\$ 14,165,804	\$ 14,119,809	\$ 14,781,512

EXPENDITURES

SALARIES	\$ 8,971,878	\$9,175,045	\$9,577,015
BENEFITS	2,620,999	2,389,446	2,584,575
SUPPLIES	286,052	205,870	205,370
FACILITY REPLACEMENTS	57,951	64,390	49,010
FACILITY MAINTENANCE	192,302	166,475	215,565
OTHER REPLACEMENTS	112,721	100,210	104,798
PURCHASED SERVICES	547,301	578,271	577,512
RAW FOOD	545,489	545,489	578,119
UTILITIES	334,207	385,195	357,785
INSURANCE	39,332	39,332	41,692
AUDIT	3,867	3,980	4,200
LEGAL & CONSULTING	17,536	10,000	15,000
TREASURY CHARGE	98,000	98,000	101,613
OFFICE EXPENSE	35,144	36,380	36,700
EDUCATION, TRAVEL & CONVENTION	29,298	48,000	61,013
CAPITAL	273,726	273,726	271,545
TOTAL EXPENDITURES	\$ 14,165,804	\$ 14,119,809	\$ 14,781,512



STRATHMERE LODGE

DEBENTURE BUDGET 2019

	2018 PROJECTED	2018 BUDGET	2019 BUDGET
REVENUES			
COUNTY OF MIDDLESEX	\$757,000	\$757,000	\$757,000
PROVINCE OF ONTARIO	\$604,440	\$604,440	\$604,440
Total REVENUES	\$1,361,440	\$1,361,440	\$1,361,440
EXPENDITURES			
PRINCIPAL	\$890,000	\$890,000	\$890,000
INTEREST	\$320,185	\$320,185	\$278,889
TSF. TO RESERVE - TAX RATE	\$151,255	\$151,255	\$192,551
Total EXPENDITURES	\$1,361,440	\$1,361,440	\$1,361,440

**COUNTY OF MIDDLESEX
COMMITTEE OF THE WHOLE
2019 BUDGET**

LAND AMBULANCE - OPERATING

REVENUES

COUNTY OF MIDDLESEX
PROVINCE OF ONTARIO - Land Ambulance
CITY OF LONDON - Land Ambulance
TRANSFERS FROM RESERVES
Total Revenues

2017 BUDGET	2018 Approved BUDGET	2019 BUDGET
\$ 2,651,472	\$ 2,709,574	\$ 2,781,519
16,381,721	17,517,146	18,184,835
14,412,272	14,728,089	16,443,000
372,467	500,000	500,000
\$ 33,817,932	\$ 35,454,809	\$ 37,909,354

EXPENDITURES

PAYMENTS TO MIDDLESEX-LONDON EMS
Total - Services

32,781,861	34,215,629	36,871,882
32,781,861	34,215,629	36,871,882

VEHICLES, EQUIPMENT & MEDICAL SUPPLIES
VEHICLE & EQUIPMENT CAPTIAL
Total - Vehicles, Medical

1,036,072	1,239,181	1,037,472
1.036.072	1.239.181	1.037.472

Total Expenditures

\$ 33,817,933	\$ 35,454,810	\$ 37,909,354

LAND AMBULANCE - CAPITAL

CAPITAL EXPENDITURES

2017 BUDGET	2018 Approved BUDGET	2019 Proposed BUDGET
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Total Capital Expenditures

\$	1,137,383	\$	1,239,181	\$	1,037,472
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CAPITAL REVENUES

Transfer From Operations
Transfer From Reserves
Total Capital Revenues

\$ 1,036,072	\$ 1,239,181	\$ 1,037,472
500,000	500,000	500,000
\$ 1,536,072	\$ 1,739,181	\$ 1,537,472



County of Middlesex

Library Board

2019 Budget

LIBRARY

	2018 PROJECTED	2018 Budget	2019 Budget
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REVENUES			
COUNTY OF MIDDLESEX	\$4,038,264	\$4,038,264	\$4,042,513
PROV. OF ONT. - OPERATING	\$134,047	\$134,047	\$134,047
GOVERNMENT OF CANADA	\$11,163	\$11,163	\$11,163
ONTARIO LIBRARY CAPACITY FUND	\$25,329	\$25,329	\$0
MINISTRY OF HEALTH AND LONG TERM CARE	\$131,248	\$131,364	\$0
SOCIAL SERVICES	\$50,000	\$40,000	\$46,500
DONATIONS / FUNDRAISING	\$10,000	\$10,000	\$10,000
FINES & LOST BOOKS	\$20,000	\$20,000	\$15,000
OTHER REVENUES	\$34,773	\$34,773	\$720,700
TRANSFER FROM RESERVE FUND	\$21,000	\$0	\$0
SURPLUS PRIOR YEAR	\$217,566	\$77,702	\$188,053
Total REVENUES	\$4,693,390	\$4,522,642	\$5,167,976

EXPENDITURES			
SALARIES	\$2,366,224	\$2,377,713	\$2,371,310
BENEFITS	\$471,838	\$471,838	\$498,291
OPERATIONS	\$228,045	\$227,900	\$237,200
COLLECTIONS	\$461,000	\$461,000	\$471,000
BRANCH DEVELOPMENT	\$55,000	\$55,000	\$55,000
BRANCHES - RENT	\$630,800	\$630,800	\$681,588
AUTOMATION	\$99,000	\$99,000	\$111,500
TRANSFER TO CAPITAL	\$92,018	\$92,018	\$433,260
LIBRARY OFFICE MAINTENANCE	\$8,675	\$8,675	\$8,827
HEALTHY KIDS COMMUNITY CHALLENGE	\$92,737	\$98,698	\$0
EARLYON CHILD AND FAMILY CENTRES	\$0	\$0	\$300,000
Total EXPENDITURES	\$4,505,337	\$4,522,642	\$5,167,976
SURPLUS	\$188,053		

**MIDDLESEX-LONDON HEALTH UNIT
2019 BOARD OF HEALTH DRAFT BUDGET SUMMARY**

	2017 Budget	2018 Budget	2019 Budget	\$ increase/ (\$ decrease) over 2018	% increase/ (% decrease) over 2018	Notes
Healthy Organization						
Office of the Director	\$ 365,792	\$ 318,316	\$ 354,699	\$ 36,383	11.4%	1
Finance	522,401	453,697	455,506	\$ 1,809	0.4%	
Human Resources	485,243	669,478	701,599	\$ 32,121	4.8%	2
Information Technology	1,001,200	947,981	1,069,292	\$ 121,311	12.8%	3
Privacy Risk and Governance	160,727	154,099	153,110	\$ (989)	-0.6%	
Procurement & Operations	268,991	260,844	283,638	\$ 22,794	8.7%	4
Program Planning & Evaluation	-	857,409	873,039	\$ 15,630	1.8%	5
Strategic Projects	134,565	248,436	263,202	\$ 14,766	5.9%	6
Total Healthy Organization	\$ 2,938,919	\$ 3,910,260	\$ 4,154,085	\$ 243,825	6.2%	
Healthy Living Division						
Office of the Director	\$ 243,153	\$ 257,311	\$ 379,454	\$ 122,143	47.5%	7
Child Health Team	1,722,715	1,641,728	1,685,760	\$ 44,032	2.7%	8
Chronic Disease & Tobacco Control	1,412,286	1,421,291	1,407,541	\$ (13,750)	-1.0%	
Healthy Communities and Injury Prevention	1,188,331	1,141,295	1,168,241	\$ 26,946	2.4%	9
Oral Health	1,460,638	1,249,924	1,116,045	\$ (133,879)	-10.7%	10
South West Tobacco Control Area Network	501,900	436,500	436,500	\$ -	0.0%	
Young Adult Team	1,124,982	1,151,813	1,137,457	\$ (14,356)	-1.2%	
Total Healthy Living Division	\$ 7,654,005	\$ 7,299,862	\$ 7,330,998	\$ 31,136	0.4%	
Office of the Medical Officer of Health						
Office of the Medical Officer of Health	\$ 472,335	\$ 604,384	\$ 576,556	\$ (27,828)	-4.6%	11
Communications	532,501	517,194	531,685	\$ 14,491	2.8%	12
Associate Medical Officer of Health	\$ 354,708	\$ 346,748	\$ 295,831	\$ (50,917)	-14.7%	13
Population Health Assessment & Surveillance	1,352,555	523,273	593,835	\$ 70,562	13.5%	14
Total Office of the Medical Officer of Health	\$ 2,712,099	\$ 1,991,599	\$ 1,997,907	\$ 6,308	0.3%	
Environmental Health & Infectious Disease Division						
Office of the Director	\$ 288,509	\$ 283,276	\$ 302,938	\$ 19,662	6.9%	15
Emergency Management	185,758	181,317	180,848	\$ (469)	-0.3%	
Food Safety & Healthy Environments	1,822,036	1,814,777	1,727,958	\$ (86,819)	-4.8%	16
Infectious Disease Control Team	1,754,579	1,772,289	1,814,317	\$ 42,028	2.4%	17
Safe Water, Rabies & Vector-Borne Disease Team	1,364,603	1,379,946	1,382,228	\$ 2,282	0.2%	
Sexual Health Team	3,018,191	3,231,615	3,279,751	\$ 48,136	1.5%	
Vaccine Preventable Disease Team	1,776,696	1,771,588	1,638,371	\$ (133,217)	-7.5%	18
Total Environmental Health & Infectious Disease Division	\$ 10,210,372	\$ 10,434,808	\$ 10,326,411	\$ (108,397)	-1.0%	

**MIDDLESEX-LONDON HEALTH UNIT
2019 BOARD OF HEALTH DRAFT BUDGET SUMMARY**

	2017 Budget	2018 Budget	2019 Budget	\$ increase/ (\$ decrease) over 2018	% increase/ (% decrease) over 2018	Notes
Healthy Start Division						
Office of the Director	\$ 250,908	\$ 260,678	\$ 208,616	\$ (52,062)	-20.0%	19
Best Beginnings Team	3,286,471	3,069,406	3,105,295	\$ 35,889	1.2%	
Early Years Team	1,573,633	1,601,916	1,648,166	\$ 46,250	2.9%	20
Reproductive Health Team	1,619,955	1,542,914	1,368,189	\$ (174,725)	-11.3%	21
Screening Assessment & Intervention	2,855,096	3,191,771	2,124,932	\$ (1,066,839)	-33.4%	22
Total Healthy Start Division	\$ 9,586,063	\$ 9,666,685	\$ 8,455,198	\$ (1,211,487)	-12.5%	
Office of the Chief Nursing Officer	\$ 415,190	\$ 428,022	\$ 778,328	\$ 350,306	81.8%	23
General Expenses & Revenues	\$ 2,638,133	\$ 2,586,433	\$ 2,683,323	\$ 96,890	3.7%	24
Expected Agency Gapping Budget	\$ (749,155)	\$ (932,963)	\$ (1,124,269)	\$ (191,306)	20.5%	
TOTAL MIDDLESEX-LONDON HEALTH UNIT EXPENDITURES	\$ 35,405,626	\$ 35,384,706	\$ 34,601,981	\$ (782,725)	-2.2%	
Funding Sources						
Ministry of Health & Long-Term Care (Cost-Shared)	\$ 16,872,197	\$ 16,617,100	\$ 17,101,100	\$ 484,000	2.9%	
The City of London	6,095,059	6,095,059	6,095,059	\$ -	0.0%	
The County of Middlesex	1,160,961	1,160,961	1,160,961	\$ -	0.0%	
Ministry of Health and Long Term Care (100%)	4,105,937	4,297,565	4,151,636	\$ (145,929)	-3.4%	
Ministry of Children and Youth Services (100%)	5,296,275	5,632,766	4,580,072	\$ (1,052,694)	-18.7%	
Public Health Agency of Canada	312,860	428,261	428,261	\$ -	0.0%	
Public Health Ontario	106,526	106,526	106,526	\$ -	0.0%	
User Fees	1,020,685	828,090	678,090	\$ (150,000)	-18.1%	
Other Offset Revenue	435,126	218,378	300,276	\$ 81,898	37.5%	
TOTAL MIDDLESEX-LONDON HEALTH UNIT FUNDING	\$ 35,405,626	\$ 35,384,706	\$ 34,601,981	\$ (782,725)	-2.2%	

Notes to Team Budget Summary

- Office of Director - Healthy Organization - reallocation of 0.5 FTE for Executive Assistant \$37,555 - offsetting reduction in Associate Medical Officer of Health
- Human Resources - combination of band and step adjustments salaries \$26,245 and benefits \$7,470 - market rate and pay equity adjustments
- Increase includes \$77,000 Program Budgeting and Marginal Analysis (PBMA) 1-0040 increase for ECR and \$20,000 increase to Furniture & Equipment after reversal of one-time disinvestment from 2018 as well as centralization of cell phone charges of \$39,000 partly offset by PBMA 1-0017 (\$9,994) (reduction of Symantic charges)
- Addition of Procurement coordinator 0.5 FTE from PBMA 1-0024 \$31,524 partly offset by step decrease with new receptionist hire

**COUNTY OF MIDDLESEX
RESERVE - TAX RATE STABILIZATION**

	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>	<u>Projected</u>	<u>Projected</u>	<u>Projected</u>	<u>Projected</u>
	2014	2015	2016	2017	2018	2019	2020	2021	2022
	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000
Balance forward from prior year	\$ 691	\$ 1,247	\$ 1,089	\$ 1,071	\$ 1,072	\$ 2,446	\$ 2,511	\$ 2,511	\$ 2,786
Transfer to Reserve									
Transfer to Reserve - Surplus	641	67	8	195	688	-	-	-	-
Sale of property									
Transfer to Operating	-39	-250	-95	-303	-108	-128			
Transfer to Capital	-32								
Strathmere Lodge - Senior Services					643				
Strathmere Lodge - Rebuild									
Strathmere Lodge - Debenture	-14	25	69	109	151	193	233	275	316
Balance	\$ 1,247	\$ 1,089	\$ 1,071	\$ 1,072	\$ 2,446	\$ 2,511	\$ 2,744	\$ 2,786	\$ 3,102
Net change	\$ 556	\$ -158	\$ -18	\$ 1	\$ 1,374	\$ 65	\$ 233	\$ 275	\$ 358

Ontario Municipal Partnership Fund (OMPF)
2019 Allocation Notice



County of Middlesex

3900

In 2019, the Province is providing the County of Middlesex with \$598,300 in funding through the OMPF.

A	Total 2019 OMPF	\$598,300
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1. Assessment Equalization Grant	-
2. Northern Communities Grant	-
3. Rural Communities Grant	-
4. Northern and Rural Fiscal Circumstances Grant	-
5. Transitional Assistance	\$598,300

B Key OMPF Data Inputs

1. Households	28,789
2. Total Weighted Assessment per Household	\$361,932
3. Rural and Small Community Measure	64.4%
4. Farm Area Measure	n/a
5. Northern and Rural Municipal Fiscal Circumstances Index	n/a
6. 2019 Guaranteed Level of Support	85.0%
7. 2018 OMPF (Line A from 2018 Allocation Notice)	\$703,800

Note: See line item descriptions on the following page.

Ontario Municipal Partnership Fund (OMPF)

2019 Allocation Notice

County of Middlesex

3900

2019 OMPF Allocation Notice - Line Item Descriptions

A The OMPF grants are described in detail in the 2019 OMPF Technical Guide - this document can be found on the Ministry of Finance's website at: <http://www.fin.gov.on.ca/en/budget/ompf/2019>

A5 If applicable, reflects the amount of transitional support provided to assist the municipality in adjusting to year-over-year funding shifts.

B1 Measure of households based on the 2018 returned roll from the Municipal Property Assessment Corporation (MPAC).

B2 Refers to the total assessment for a municipality weighted by the tax ratio for each class of property (including payments in lieu of property taxes retained by the municipality) divided by the total number of households.

B3 Represents the proportion of a municipality's population residing in rural areas and/or small communities. For additional information, see the 2019 OMPF Technical Guide.

B4 Represents the percentage of a municipality's land area comprised of farm land. Additional details regarding the calculation of the Farm Area Measure are provided in the 2019 OMPF Technical Guide.

B5 Measures a municipality's fiscal circumstances relative to other northern and rural municipalities in the province, and ranges from 0 to 10. A lower MFCl corresponds to relatively positive fiscal circumstances, whereas a higher MFCl corresponds to more challenging fiscal circumstances. For additional information, see the 2019 OMPF Technical Guide.

B6 Represents the guaranteed level of support the municipality will receive from the Province through the 2019 OMPF. For additional information, see the 2019 OMPF Technical Guide.

B7 2018 OMPF allocation

Note: Grant components are rounded up to multiples of \$100.

Ontario Municipal Partnership Fund (OMPF)
2019 Interim Payment Notice



County of Middlesex

3900

A. 2018 OMPF Quarterly Payment	See Note 1 below	\$175,950
B. 2019 Interim Payment (equal to Line A)	See Note 2 below	\$175,950

Note 1: Please refer to the 2018 OMPF First Quarter Payment Notice that was shared with you in January 2018.

Note 2: This interim payment is being made to support cash flow administration only and does not reflect your 2019 actual OMPF allocation. Please refer to the enclosed correspondence regarding this matter.

Ontario Cannabis Legalization Implementation Fund

2018-19 Second Payment - Allocation Notice



County of Middlesex

3900

The Ontario Cannabis Legalization Implementation Fund (OCLIF) is provided to municipalities to help with the implementation costs of recreational cannabis legalization.

Funding Allocation

\$44,911

A Funding Amount based on Number of Households ($A1 \times A2 \div 100$)

\$44,911

1. Number of Households	28,789
2. Funding Amount per 100 Households	\$156

Notes and Data Sources

A - funding amount is rounded up to the nearest dollar.

A1 - household figures are based on the 2018 returned roll provided by the Municipal Property Assessment Corporation (MPAC).

A2 - represents the funding amount per 100 households for upper-tier municipalities.